# **Education Transformation Policy Commission Minutes for Meeting on April 27, 2009**

#### **Present**

Bridgit Scheffert, Karrin Wilks, Mike Deweese, Kyle Weinreich, Joey Donovan, Brian Howe, Teri Geney, Laura Soares, Chris Koliba, Bill Rivard, Chris Robbins, Don Collins, Tom James, Retta Dunlap

DOE: Kay, Bill R, Carol

Observers: Amy Cole, Karen Stewart

Kay: review of work to date

# **Meeting Notes**

The first half of the meeting involved the entire group in review and feedback on the summary transformation vision built by the commission in its earlier meetings. After a series of "speed interviews" of all commission members, members grouped in 4 categories to summarize and report back on their findings.

## **Activity:**

## **Level of support:**

- No one fully support w/out at least some changes
- 9+ could live w/ it without some changes
- 6+ could not support

"Tweaking" vs. radical change

Only changing current model, not a new model

Too much secondary focus, rather than PreK-16

Too "school" centric (even "student" vs. "learner")

Must focus on the system/governance

Must clearly indicate significant and fundamental change required

Language we are using emerges from system we currently have

Critical role/change for PD

Transformation incrementally vs. transformation on its head Work done to date meets what expectation is for commission, but sense is that incremental is better than where we are now

Six: clarification on whether or not they can support

Philosophically gets high marks, but when going to deeper level then the discomfort creeps in 1) change of school house vs.) 2) radical change

Document represents work done to date, but need to be able to move to the next level

1

Teacher education transformation; overhaul the system; perhaps a model

More work: moving away from the current system

#### What Did You Dislike

- 1. Definitional/language issues
  - "Full mastery"
  - "Learners" vs "students"

Mew words for "standards", "framework", "choice"

- 2. Completely new role for teachers what does it look like
- 3. Complete overhaul of teacher ed, PD, evaluation, leadership preparation
- 4. Incremental vs transformational

Strategies are school-centric

Lack of systems change

5. Intellectual exercise vs useful for implementation

Governance, funding, structure,

Jargon

6. Not enough blurring of Pk-16 lines

Too focused on the deficit side? Not enough focus on what is currently going on and is positive in schools (what's missing?)

What policies would need to be re-structured? Funding discussion? Does this related to the split on the attributes section?

Strong strand in the group about whether or not this is the direction group wants to go in? Direction

Supposed to be a clear statement of "gorgeous school"

Joey: discussion on education of kids w/out the \$\$ attached Kyle: leave the \$\$ out of the discussion and focus on the vision

Kay: move forward to education transformation act tht will be the basis of a broader conversation

Teri: objects to incremental; dividing line – policies can have a timeline attached: incremental and long term

Kay: timeline an important recommendation of the group; "if you don't regulate, we're not going to do it"

#### What Do You Like – major themes:

Flexible learning environments
Individual learning plans/engagement
Performance based assessments
Applied learning
High leveraged strategies

Centered around the learner; some hesitations on the individual plan, but interested in the engagement of the student in the plan

Laura: starting to develop a picture;

Tom: do 5 specific strategies address? Or is it the descriptions?

Laura: - Descriptors are the piece that caught my attention

Tom: Descriptors not as strong are the strategies

Laura: better than bullets

Bill Romond: beginning to address the common description; do we have common vision?

Mike D: 5 strategy buckets hit the nail; descriptions vary between powerful and shipping back to comfort level (A vs D)

Themes re descriptors:

Mike: school w/in the walls vs school outside the walls; school reform vs education reform

Good feedback on the descriptors

Bridgit: stuck and confused; rooted in two areas: 1) polices are set to define rules and regulations; 2) reform, increment, transformation – transformation is systemic change: descriptors to field – they would say they are doing it, so change needs to go beyond that. A lot of well-intentioned peole have sat around tables like this, so why has changed not happended? Systems change

Chris K – Systems change documents and discussion; set the policy discussion aside and move to the systems change discussion; implement stratgegies that provide a contagion for those who want to

- Inventory change discussions – need programmatic review to see

Retta – Systems change; talking about the public school systems – also have independent schools and home schools; things that current systems could learn from each other – education playing field

## **Most Important Attribute of Transformation** – yes, no, if not – what could be adjusted

Attribute	In the document	How to improve
Personalization – system fist	Not explicit enough	
student, not the other way		
around		
Every single student	No	Emphasize "every"
Rework entire system; not just	No; feels too incremental	
tweaking		
21 <sup>st</sup> Century Technology	Somewhat	
Need K-8 basic skills (not just	No; doc. Feels too H.S.	Be more explicit re: K-8
high school)		_

Teacher PD	Not adequately	Whole state has to do it		
General Feedback	Too much education jargon	Who is the audience of doc.? Several layers of Docs.		
Personalized learning	Not emphasized enough	Provide more clarity about how it could like (Get into details)		
Role of teacher	Emphasize shift	$\rightarrow$		
Has to be implementable	And accountable →	Add		
PD for structures and for personalized learning	Emphasize PD more			
Emphasis on student as learner	Yes, but "learner" vs "student	Work to translate how that looks outside school walls. Define "dynamic learning community"		
Personalized learning	Yes, but	Be careful not to swing pendulum too far to individual/choice curric.		
Governance	Not enough  Redefine schooling →	Success is tied to governanceother too incremental		
Allow freedom of choice (not just school choice)	No	Reformation or transformation? Add a la carte menu for pers. learning plans		
Notion of community in transformation	Not emphasized	Acknowledge how these changes will impact schools & communities		
Change teacher practices & pedagogy	Add more emphasis on changing role of teacher			
Educational leadership	Not adequately emphasized >			
Sustainable	Pockets of reform or full (system) transformation?			
This work should be different, radical, not watered down! Bold.				
Could be full change of some schools, over some change of all schools				
Transformation means things look different. Define it! Paint the picture.				
Disadvantaged student is not en Structure of doc. could be tight	er.			
Goals → Activities → What it looks like → How will Student				
Teacher				
Parent				
Community				
experience change?				

Attributes: Yes but

Personalization – need a clearer picture

Every single student Systems comments

Too much educational jargon – who's the audience

Role of the teacher – shift

Role of technology

More high school than K-16, K-8, 7-12 and beyond

Is it implementable?

Prof Development

Student vs. learner

Governance not mentioned enough – redefining learning

Choice – choice within schools

Community – more

Changes in teacher practice and pedagogy

Leadership

Sustainability – could there be full change of some schools and some change for all schools

Transformation – means change, not watered down

Structure of documents could be tighter

Laura: no one could support fully

Strategies defined, but descriptors need work. Fleshing out

Don: how does this look re NE work?

High School – focused on secondary

Layered

## International benchmarking

Kay – flag items that got raised:

Radical version of transformation – school house vs radical change

Role of teachers and administrators

Elementary focus needs to be expanded

What has prevented system change from previous work?

21<sup>st</sup> Century learning skills

Unpacking the fundamental strategies

Chris: effective devise for sharing a vision: 20 years time? What would someone see?

Pick a town – what would it look like?

Characteristics of a system in 2030 – narrative

Buv-in

Compelling vision

Laura – what makes effective change, systems change? Effective policies that make a difference....

Bill Ri – comprehensive school reform; school reform models focus on models. Schools and research exist – go into a school with a team and review,

Kay – from first meeting: models.

Suggestion: participants need to be zoned in on what they feel important; ->
Consider identifying specific areas (from flagged items); work on specific areas:

Elementary

Narrative piece of description

Chris: fundamental process and timeline

Reform models Systems change Narrative visions

Agree on topics

Process and timelines

\* \* \* \* \* \* \*

Kay – cohesiveness of group to enable small group work to move the whole forward – yes, this is the vision we want our recommendation

#### List:

1. Unpack the policy themes/implications around specific strategies

Selecting a strategy/theme – re-write and then flesh out policy themes/implications (i.e. statewide pd; changes in teacher education programs, etc.)

2. Vision is too focused on high school- make more inclusive (PreK-16)

Areas to change: identify specific student achievement outcomes for K-4, 5-8, 9-12 PrK -16

3. Systems changes vs schoolhouse change:

Incrementally vs radical (comprehensive); what is the diff between systems vs schoolhouse

- 4. How systems change? Systems change model; Creating high leverage policy? Legacy items (HSOM, Teaching Matters Most, etc.) How to avoid repeating that?
- 5. 20-year Narrative of what the system would look like.....

Retta – 2 and 5 are similar – big picture; transformative; 1,3,4 are systems within the bigger

Chris: 4 would include

Going back to 6/9 split

Timeline

Kay: overarching policy framework

Specific policy recommendations

Bridgit: establish the desired state, then what policies need be in place to move to desired state;

Mike: assertion on what transformation is; not normed around fundamental definitions of transformation; concerned about 16 mental models

Kyle: list of definitions:

Here's what "transformative" is, etc.

Bill ri: Focus on a higher level- policy, bigger picture

Don C: - not concerned about the 9-6;

Brigit: 9 and 6 are trying to say something

Laura – needs more than a few adjustments; areas are captured that need fleshing out.

Mike - 9 and half – suggests that there is more agreement than the 9-6 indicates

Chris – one of the 9, but incremental but not transformative; to be transformative, small group – brainstorm with all, then small group fleshes out

Mike – Summit activity on envisioning the future

Tom: How are the children? – Original definition of transformation Charge – 5 specific points Summit documents –

All on the same page

Examples exist: Vergennes, The Edge Academy,

Kay: incremental

Transformative and reformative

Synthesis: 9-6 split, but not as diametrically opposed as perceived

Work on distinction between system vs schoolhouse change

Policy Framework: why, what, how –

Where to go: use the document, re-edit,

Draft the policy framework

Transformative vs reformative

Chris: Agenda proposal:

Review 40 narratives – from Summit

15 minute write

Review

Draft vision from there

(take "Likes" and make it real; think about audience)

Systems change:

Review of basic fundamental concepts

Vision

Systems concepts

De-construct the attributes

Leave with small working groups

Sharing examples of reform and change models (virtual space for review)

High Schools that work

**HSOM** 

Virtual High School

Karrin – trying not to re-invent the wheel

### Kay: Homework

Send links to the 40 writes

Write vision -20 years from now

Send personal write by May 6 "I think this is transformative" or "I think this is reformative"

Come prepared to discuss on May 11

Transformative vs Reformative – can we tell

Brian – working with work that has been done (SBE constituent meetings, September summit)

Kay – validate for Commission that collective understanding exists

Retta – groups needs to have ownership; come back and work it through

Kay – solidify: What

How.

Timeline

Evaluation to know that we are there or going there

No edits to the document at this time

Teri – nuggets, schools that doing transformative activities

Chris K – brief overview of systems change, useful for discussion for selecting systems change: correct, rewards, accentuate, emerging quality – basis rules, regulations for

Kay – discussion on what document will look like

Closure: "gorgeous vision"

Translate to policy Framework

Drafting (small group)

Move – piecing the work out

Bill Ri - practicality of whatever is recommended

Tom J – examples of change in progress come to speak

Kay: where going, process, timeline – sequence of activities – flesh out

Date: May 26<sup>th</sup>.....